TOGETHER HANDING OVER A FUTURE

SOUTHERN METROPOLITAN REGIONAL COUNCIL 2001-2002 ANNUAL REPORT



SOUTHERN METROPOLITAN REGIONAL COUNCIL

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FINANCIAL REPORT

FOR THE YEAR ENDED 30TH JUNE 2002

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achieving our goals.

REGIONAL COUNCILLORS

Chairman, Cr Clive Robartson OAM, Clty of Melville

Cr Robartson is the chairman of the SMRC. He is the President of the Local Government Association(WALGA), and an executive member of the Australian Local Government Association (ALGA). Cr Robartson is also a member of the State Waste Management Board and was past chairman of the Municipal Waste Advisory Committee (MWAC) and remains an active member. Cr Robartson recognised many years ago that domestic waste could be a valuable resource if collected, separated and marketed appropriately. He has been a driving force behind the SMRC's new regional waste management strategy.





Deputy Chairman, Cr Doug Thompson, City of Fremantle

SMRC deputy chairman, Cr Thompson, has been a Fremantle City Councillor for fifteen years and has represented Fremantle on the Regional Council since 1994. He has been very involved in waste minimisation issues and was instrumental in testing out options for waste minimisation at Fremantle City Council in order to determine best practices.

Cr Thompson believes that cooperative work and collective action towards environmental solutions to waste problems is the most important issue facing local government. As such, he is actively committed to making a significant contribution to facilitating and ensuring cooperation between Councils for achievement of important environmental goals.

Mayor Dr Michael Lekias, City of Canning

The Mayor of the City of Canning, Dr Mick Lekias, has served on the Regional Council for the last five years. He has actively supported the development of the Regional Resource Recovery Centre in Canning Vale and is committed to ensuring the minimisation of waste to landfill for the benefit of present and future generations.





Mayor Stephen Lee, City of Cockburn

Mayor Lee has been involved with local government for 11 years with a strong interest in works and parks issues. He was very interested in recycling and waste minimisation prior to becoming Mayor of a City that has one of the few remaining landfill sites in the Metropolitan area and is a keen supporter of the Regional Council's approach to waste management.

Cr Don Hogg, Town of East Fremantle

Cr Hogg has served as a member of the Town of East Fremantle for eight years and the Regional Council since 1997. He is also a member of the Municipal Waste Advisory Council of WA. Cr Hogg actively supports regional solutions for waste minimisation, planning and management where long term benefits and sustainability provide for our future.





Cr Barry Porter, Town of Kwinana

Cr Porter was appointed to the Regional Council in 2000. His portfolio with the Town of Kwinana initiated the contract for recycled crushed concrete aggregate for the building industry from Kwinana's class 1 landfill. Cr Porter supports technology that can transform waste, particularly material from the heavy industrial sector, back into resources for re-use.

Cr Alan Hill, City of Rockingham

Cr Hill is Deputy Mayor at the City of Rockingham and has been this Council's representative on the SMRC for the past 7 years. He is Chairman of the Rockingham Conservation, Reserves and Foreshores Management Advisory Committee, which includes foreshores, rivers, wetlands and reduction of greenhouse gases under the Cities for Climate Protection (CCP) programme. In keeping with his broader environmental sustainability ethic, Cr Hill believes it is imperative that local government adopts efficient waste minimisation procedures. Rockingham's membership on the SMRC is an important factor in achieving this goal. membership on the SMRC is an important factor in achieving this goal.





CHAIRMAN'S REPORT



The year under review has been a pivotal one, both the culmination of a decade of collective action for a cleaner environment, and a period of future planning and direction setting for the Regional Council.

More than 10 years ago, 7 local governments; the Cities of Canning, Cockburn, Fremantle, Melville, Rockingham and Towns of East Fremantle and Kwinana, established the Regional Council in order to research and develop environmentally sustainable waste management solutions for the region and its residents.

Since 1998, extensive research, combined with community surveys led to the development of a Regional Waste Management Strategy that was adopted by the SMRC in 1998 with the principal objective of reducing the amount of waste sent to landfill.

To this end, the Regional Council committed to the development of a Regional Resource Recovery Centre (RRRC), a purpose built, state-of-the-art processing facility in Canning Vale designed to recover 85% of the domestic waste stream as a resource for re-use. Construction began during 2000 and during the period under review, all participating Member Councils implemented the 2-bin domestic collection system designed, in conjunction with the RRRC, to maximise resource recovery.

During 2001-2002, the Regional Resource Recovery Centre began operations, and was officially opened by the Minister of Environment and Heritage, Dr Judy Edwards MLA in November 2001.

As one objective was reached, the organisation was looking to the years ahead and the SMRC's 7 Member Councils consolidated a vision for our desired future and outcomes for the region and confirmed that our key focus should remain on waste management. A Strategic Plan was collectively agreed on, setting the Council's goals and directions for the next 5 years.

Whilst retaining a waste management focus, the 7 member councils also agreed to coordinate a greenhouse gas reduction strategy on a regional basis. This strategy focuses on community awareness and abatement facilitated by the appointment of a regional coordinator.

The encouraging and ongoing support of our Member Councils and their communities is testimony to the benefits of regional action and cooperation.

The success of the SMRC through this year could not have been achieved without the dedicated support of the Councillors and the advice provided by the Regional Council staff and members of the Regional Executive Committee.

It has been a busy year, one that has seen the rewards of a decade of vision and collective commitment. We now move into the next financial year and decade, with the SMRC firmly positioned as WA's recognised leader in sustainable resource recovery and waste management. This was noted at the recent International Public Works Conference when our CEO, Stuart McAII, was presented with the Ted Hooper Engineer's Excellence Award for his paper on collective action.

I look forward to the future with great excitement as we continue, to work hand in hand with the regional community to ensure we hand over a healthy environment for future generations.

Cr Clive Robartson OAM

CHAIRMAN



Leading the field in resource recovery.

CHIEF EXECUTIVE OFFICER'S REPORT



It has been another productive 12 months for the Southern Metropolitan Regional Council as we continue to meet our vision, reconfirmed in our recent 5-year Strategic Plan, of providing sustainable waste management solutions for the benefit of our Member Councils and the regional community.

A measure of our performance provided in our recently developed Strategic Plan describes simultaneous achievement of environmental, economical and social goals.

Environmental Achievements

The official opening of Stage 1 of the RRRC (the MRF, the Green Waste Processing Facility and the Education Centre) took place on 23 November 2001 and was attended by more than 250 guests.

Since operations began, the RRRC Materials Recovery Facility has received and processed 30,000 tonnes of material collected from regional households.

Green Waste Operations commenced on site on 21 Nov 2001 receiving commercial, local government and residential green waste to process into quality shredded material for use in soil conditioners and mulches.

Construction continued on the In-Vessel Composting Facility and over 70% was completed during the course of this financial year. Perhaps most notable was the production and delivery of the 4 composting digesters, the largest in the southern hemisphere and, internationally, second only in size to a set in Canada.

Our role in co-ordinating and assisting regional initiatives was further enhanced with the new "Regional Community Greenhouse Gas project" to complement Member Councils' Cities for Climate Protection Programme. The project was formulated with all seven Member Councils agreeing to appoint a regional coordinator to facilitate and implement a community abatement and awareness initiative. This project will commence in September 2002.



July 2001

Green Waste Processing Facility fully operational.





July 2002



environment.

CHIEF EXECUTIVE OFFICER'S REPORT (continued)

Social Achievements

Partnership building and communication is an important aspect of the SMRC's projects and during the course of this year, the SMRC continued implementing its education and communication strategy. 150 000 information kits and collection calendars were distributed to regional households and the SMRC website came on line.

A monthly column in all regional community newspapers continued and, in addition, a series of 6 weekly articles provided coverage on the RRRC project.

Our interactive Education Centre was designed and commissioned during the year. Complete with visual displays, interactive lighting, cartoon presentations and a reception area that doubles as an art gallery (with recycled art by regional artists, for sale) the Centre forms the gateway to the RRRC and offers a valuable learning experience for visitors. A video was completed to increase awareness of the regional project and to highlight the role of regional residents in successful resource recovery.

A group of 14 dedicated regional community volunteers have joined the RRRC team as tour guides and operate regular free tours of the Facility.

A number of working groups were formed or continued fostering collective action.

The Regional Waste Managers Working Group (comprising Member Councils' operational waste managers), the Regional Media Coordination Group (comprising officers responsible for PR in member councils), the Regional Cities for Climate Protection Officers Working Group (with representation from each member council), and the RRRC Education Centre Steering Group (comprising representatives from the waste industry & government) regularly meet, working together to ensure consistent regional actions.

The SMRC continues to embark on community surveys and other research and development programmes to broaden and expand our knowledge of collective waste management.

To this end, staff and councillors attended conferences and presented papers and these are listed below:

- International Public Works Conference, (Perth, August 2001) Regional Projects based on experiences with the RRRC Project; Mr Stuart McAll, CEO
- State Waste Recycling 2001 Conference (Perth, October 2001) Reducing Glass In Bins; Mr Brendan Doherty, Manager Engineering Services Regional Projects based on experiences with the RRRC Project: Stuart McAll, CEO
- Local Agenda 21 Conference (Adelaide, March 2002) Regional Public Development using the experience of the RRRC project, Cr Clive Robartson, Chairman
- Environmental Health Conference (Perth, March 2002)

The regional communication strategy; Talia Raphaely, Manager Environmental Education & Communication

Managing Alliances with Councils; Stuart McAll, SMRC CEO

A number of surveys and audits were undertaken to provide an understanding of community attitudes and behaviours and inform and further focus our regional strategies.

- A Before and After Waste Audit was completed, confirming the effectiveness of the 2-bin regional collection system. The audit showed that recycling participation rates increased threefold, from 35% to 95%.
- Research began on Regional Green Waste Collection Attitudes and Behaviours and findings will be used to review existing strategies and develop new approaches that will lead to a sustainable reduction in green waste going to landfill.
- Research also began to develop standards for quality compost from municipal solid waste. Findings will be used in the next financial year to ensure a market for the product of the RRRC's In-Vessel Composter.

All research undertaken above has been partially funded through the State's Recycling and Levy Fund.



approach to resource recovery.

CHIEF EXECUTIVE OFFICER'S REPORT (continued)

Economic Achievements

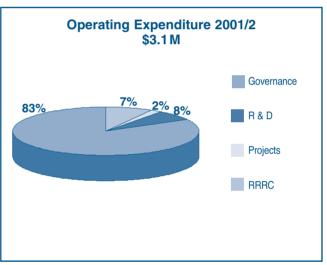
To achieve economies of scale a Business Plan for regional bulk & green waste verge collection was completed and a tender awarded. Our role is to manage the project on behalf of our member councils. The Cities of Melville and Rockingham were able to commence the project immediately with other member councils coming on board as their existing contracts expire.

The Regional Council's operating revenue from all of its activities for 2001-02 was just over \$3M. Member Councils contribute 76% of the SMRC's total operating revenue and this goes towards governance, research and development projects, regional projects (such as greenhouse gas and bulk verge collections), education and communication, recycling and green waste processing.

During the period under review, operations at the Regional Resource Recovery Centre generated revenue of \$2.3M.

The Regional Resource Recovery Centre (RRRC) capital expenditure during the year was \$24.4M resulting in a total project cost to date of \$30.4M (76% expensed to date). The RRRC capital expenditure is funded by loan borrowings fully paid by its five project participants. The loan liability as at 30 June 2002, was \$27.3M.





I would like to take this opportunity to thank the Chairman, Regional Councillors and Member Councils of the SMRC. Their vision and direction has ensured the Southern Metropolitan Regional Council is at the forefront of Australian waste management innovation.

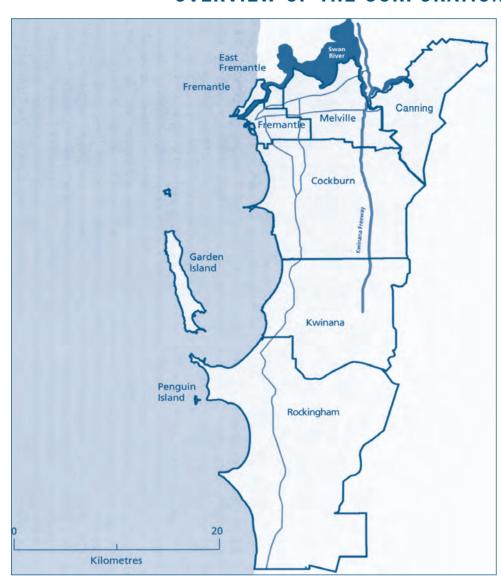
I would also like to thank the Regional Executive Committee members and SMRC staff for all their valuable input and contribution to achieve this year's milestones.

Mr Stuart McAll

Chief Executive Officer



OVERVIEW OF THE CORPORATION



The Participants

The participants to the establishment agreement are:

City of Canning
City of Cockburn
Town of East Fremantle
City of Fremantle
Town of Kwinana
City of Melville
Clty of Rockingham

Enabling Legislation

The Southern Metropolitan Regional Council is a regional local government. It was established pursuant to the Local Government Act 1960 on the 30 October 1991. By virtue of transitional provisions of the Local Government Act 1995, it is constituted as a regional local government under that Act.

On the 22 April 1998 the constitution was replaced by an establishment agreement made between the participants and approved by the Minister for Local Government.

A regional local government has the same general function of a local government including its legislative and executive functions, except as stated in section 3.66 the Local Government Act 1995.

Structure

The Southern Metropolitan Regional Council comprises of one delegate from each member local government with equal voting rights, except the chairman who may exercise a second vote where the vote is a tie.

The Council elects the chairman every two years.

The Regional Council meets bi-monthly, on the fourth Thursday of the month commencing at 5pm. Special meetings may be held from time to time and are advertised on each occasion.

The Council has appointed an Executive Committee comprising of the Regional Council CEO and one senior officer with responsibility for waste management services from each of the Member Councils' Senior Management Group.



A team committed to a sustainable future.

REGIONAL COUNCIL OFFICERS

EXECUTIVE OFFICERS GROUP



Mr Neil Bolton, City of Melville



Mr Stuart McAll, SMRC



Mr Geoff Broad City of Fremantle



Mr Bevis Greay, City of Cockburn



Mr Silvio Trinca, City of Canning



Mr Stewart Marshall, City of Rockingham



Mr Vic Andrich,Town of East Fremantle



Mr Chris Oughton,Town of Kwinana

REGIONAL COUNCIL STAFF



Mr Stuart McAll
Chief Executive Officer



Mr Brendan Doherty Manager Engineering Services



Mr Chris Wiggins

Manager Administration

& Finance



Ms Talia Raphaely

Manager

Environmental

Education &

Communications



Mr Stuart Edwards RRRC Operations Co-Ordinator

Total Number of full-time and part-time employees as at reporting date (Based on Full-time Equivent FTE)

2002

2001

11.0

9.2



PRINCIPAL ACTIVITIES

Set out below are the Principal Activities and the performance measures for 2001/2002 in respect of those activities. The Principal Activities Plan 2001 - 2005 detail these activities.

Governance and Administration

Establishing and or/coordinating, in conjunction with its member Local Governments, the direction, the policies, the priorities and the level of service for the facilities and the waste management services provided in the regional district. Providing input, submissions and advocacy upon all matters concerning waste management.

Details of Performance Measures	Results
Evidence of full compliance with regulatory requirements	Local Government Statutory Compliance Annual Return Number of non-compliance disclosed (1999) 5, (2000) 2, (2001) Nil Audited Annual Financial Statements Number of non-compliance issues in audit report (2000) Nil, (2001) 1, (2002) Nil

	Principal Plan	Budget	Actual
Expenditure	676,474	664,708	678,318
Less Allocated to other programs	(448,951)	(454,351)	(467,834)
Less Members Contributions	(192,023)	(179,129)	(179,129)
Less Other Income	(35,500)	(8,100)	(20,438)
Surplus/ (Deficit)	Nil	(23,128)	(10,917)

Research, Development and Education

The undertaking of the research, planning, development. education and marketing of waste management services.

Details of Performance Measures	Results				
Completion of project research within defined parameters.	Project			% Complete	
	Household Hazardous Waste			50%	
	Greenwaste Collection	n Systems		90%	
	Reduction in Glass Co	ontamination		100%	
	Quality systems for waste audits			100%	
	Before & After Waste Audits			100%	
	Recycling Education & Promotion Campaign			100%	
	Quality Standards for Composting MSW			90%	
	Principal Plan	Budget		Actual	
Projects Expenditure	73,000	105,659		30,396	
Less Government Grants	(29,000) (49,000)			(8,000)	
Less Members Contributions	(44,000)	(56,659)		(43,851)	
Surplus/ (Deficit)	Nil				

Difference in Actual is the incompletion of the above projects as indicated



PRINCIPAL ACTIVITIES

Details of Performance Measures

2. Waste categorisation and behavioural surveys to indicate trends in the volume and the nature of waste diverted from disposal sites, and the attitudes of the community

Results

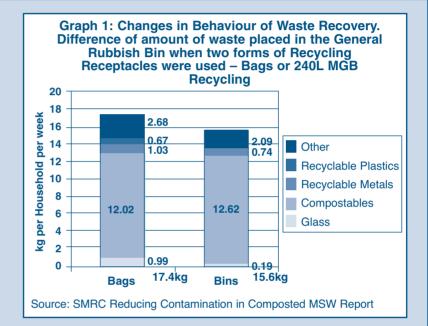
Audits were carried out on a sample of residents within the City of Canning. The Audits were to determine behavioural change before 240L MGB for Recycling were introduced. An initial audit was carried out on residents using bags for recycling, followed by a follow-up audit after the change to MGB recycling bins. The results of the audits are summarised in the following Graphs 1 and 2

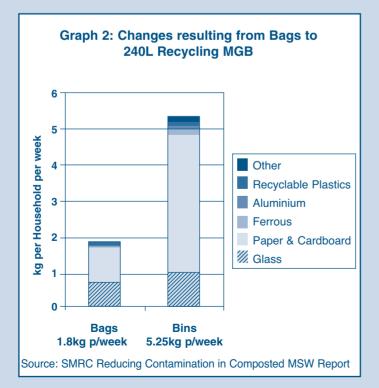
This shows the average amount of recyclable materials, (ie glass, plastics, metals) previously placed in the rubbish bin when bags were used has decreased with the introduction of the 240L Recycling Bin.

An increase in recyclable recovery is now being achieved.

Source:

City of Canning Waste Audit





This shows the changes in the recycling stream as result of changing from bags to 240L bins for recycling.

An increase in recyclable recovery is now being achieved.

Source:

City of Canning Waste Audit



PRINCIPAL ACTIVITIES (continued)

Regional Greenhouse Gases Project

Member Councils have endorsed in principle the appointment of a Regional Greenhouse Co-ordinator to assist with regional community actions in the abatement of greenhouse gases.

Details of Performance Measures		ails of Performance Measures	Results
	1.	Number of Projects implemented by the Regional Greenhouse Coordinator	The Project did not commence in 2001/02
	2.	Number of resource sharing opportunities undertaken	The Project did not commence in 2001/02

	Principal Plan	Budget	Actual
Projects Expenditure	96,600	96,600	12,808
Less Members Contributions	(96,600)	(96,600)	(12,808)
Surplus/ (Deficit)	Nil	Nil	Nil

Actual: Costs associated with the implementation of the Project only, Co-ordinator not appointed in this financial year.

Major Land Transaction – Regional Resource Recovery Centre

The Regional Resource Recovery Centre at Canning Vale has a 30 year ground lease agreement with a further 20 year option with the City of Canning. The lease commenced in November 2000.

Detail	Is of Performance Measures	Results	
a b	All processing technologies and other accommodates ouildings as required for the RRRC operations are adequately housed on the site.	The site is 11.6 hectares and adequately the administration/visitors centre, weighbridge and road network, Materials Recovery Facility, Green Waste Facility and In-vessel Composting Facility	
r r	Number of complaints from adjoining and nearby dwellings and the City of Canning, relating to any noise or odour generated from the site.	Total of 3 complaints received during year Noise: 1 complaint relating to the Material Recovery Centre noise on weekends. Odour: 2 Complaints relating to the greenwaste stock pile odour during wet weather.	



Working as a team.

PRINCIPAL ACTIVITIES (continued)

Regional Resource Recovery Centre - Capital Expenditure

Capital expenditure for the construction of the RRRC. Expenditure includes site works, infrastructure network, weighbridge, administration and visitors centre building and fitout, green waste shed and shredding plant and the in-vessel waste composting technology. Refer to the Principal Activities Plan 2001-2005 for full details.

Project	Principal Activities Plan	Estimated Project Expenditure	Total Expenditure To-date	Comments
Consultancies	438,200	951,454	810,200	85% complete
Site Rent	240,000	136,667	136,667	
Infrastructure	1,187,000	1,337,249	1,207,189	90% complete
Buildings + Fitout	914,800	778,800	705,412	91% complete
In-Vessel Plant	34,904,000	34,540,000	26,436,929	76% complete
Green Waste Facility	766,000	1,381,573	434,773	31% complete
Interest on Borrowings	1,084,000	134,847	138,972	To 30/6/2001
Employee & Admin Allocation	445,000	538,011	479,600	89% complete
Other	140,000	140,000	69,714	
Total	40,119,000	39,938,601	30,419,456	76% expensed to date

Details of Performance Measures	Results
Monthly reporting on the RRRC activity planner Committee schedule as indicated in the Business Plan	Reporting to all Regional Executive meetings and bi-monthly reporting to the Regional Council. Reports indicate commitments and milestones achieved.

Regional Resource Recovery Centre - Project Borrowings

The Regional Resource Recovery Centre at Canning Vale has been financed by a \$40M secured lending facility agreement with the WA Treasury Corporation. Each Project Participant will repay a proportion of the loans based on their population.

Details of Performance Measures		Results	
	2000	2001	2002
 The Level of outstanding loan principal as at 30 June each year (\$40M Threshold) 	Nil	\$4,000,000	\$27,349,411
2. Weighted average interest rate (Business Plan Estimates 6.75%)	Nil	6.08%	6.19%
3. Debt Service Ratio for the year 30th June (total loan repayments compared to operating income for the RRRC)	0.04	0.03	0.24



PRINCIPAL ACTIVITIES (continued)

Regional Resource Recovery Centre - Operating Expenditure

The receival, processing and sale of each waste stream from Project Participants and other sources.

The waste streams are -

Greenwaste – vegetative waste collected separately from other forms of waste.

Recycling – recyclable waste collected separately from other forms of waste

In Vessel Composting – all other forms of municipal waste collected by Project Participants.

In addition to the three waste streams the RRRC has operational areas in Education and administrative functions.

Details of Performance Measures	Results		
An annual survey of actual tonnage received compared to estimates.	Greenwaste 2001/02 Estimate 21,150 Actual (7mths) 11,096		
	Recycling 2001/0 Estimate Actual	27,458 29,879	
2. Cost per household per year	2001/02	Estimated	Actual
		\$46.00	\$22.24
		llowed for Annual B Actual to June 2002	
Weighbridge evidence of the total waste diverted from land fill		*1998	2002
*Base line 1998 = pre RRRC & regional collection			
system	Greenwaste	9,200	11,096 (7mths)
	Recycling	14,700	18,618
	MSW	Nil	Nil
	% recovered from	landfill	
		18.2%	20%
Annual assessment of customer/client satisfaction with RRRC operations	Not undertaken		
	Principal Plan	Budget	Actual
Green Waste Processing			
Operating Revenue	931,800	931,800	491,658
Operating Expenditure	(931,800)	(931,800)	(620,064)
Net Surplus (Deficit)	Nil	Nil	(128,406)
Recycling Processing			
Operating Revenue	783,000	782,741	571,158
Operating Expenditure	(783,000)	(782,741)	(389,680)
Net Surplus (Deficit)	Nil	Nil	181,478
Education Program			
Operating Revenue	309,500	362,000	336,868
Operating Expenditure	(309,500)	(362,000)	(232,062)
Net Surplus (Deficit)	Nil	Nil	104,806
Net Surplus (Deficit)	Nil	Nil	*157,878

^{*}Unspent funds of \$104,806 for Education Program to be carried forward for 2002/03.

^{*}Green Waste Operations overrun due to non delivery of purchased shredder equipment resulting in higher costs associated with plant hire and late reduced income stream due to delays.



Together, handing over a cleaner future.

NATIONAL COMPETITION POLICY

Clause 7 of the Competition Principles Agreement sets out Local Government's responsibilities under the National Competition Policy. The clause deals with competitive neutrality, structural reform of public monopolies and regulation review.

Application of Competitive Neutrality Principles

For significant business activities (business activities where annual income exceeds \$200,000) Local Government is required to undertake a cost-benefit analysis to evaluate whether or not competitive neutrality principles should apply. The analysis must take into account all the quantitative and qualitative costs and benefits, which may include economic, social and environmental criteria. Where it is judged that the benefits of implementing competitive neutrality outweigh the costs, then the Local Government must impose costs that the private sector would be required to pay. Eg, payroll tax, Commonwealth & State taxes, Debt guarantee fees and other regulatory requirements imposed on private but not government bodies.

Five of the seven participating Councils in the Regional Council have embarked in a joint venture called Project 2000 Regional Resource Recovery Centre (RRRC).

The centre will provide waste management business activities such as:

- Recycling receivable, processing and sale.
- Green Waste receivable, processing and sale/removal.
- In-vessel Composting receivable, processing and sale/removal.

The SMRC has conducted through a competitive tendering process term contracts for contractors to build, own and operate the Recycling and Green Waste activities.

The recycling or Materials Recovery Facility contract has been outsourced to a private contractor. Invitations to tender for the Green Waste Facility was undertaken on two occasions, resulting in higher than anticipated market prices from the private sector. A cost analysis was undertaken with a view that the regional council would outlay the capital costs for the business undertaking and operate the green waste facility. Contracts have been entered into for the removal of shredded material from the facility.

The in-vessel composting process will be operated and managed by the SMRC commencing from 2004. A twelve month cost analysis will be undertaken whilst business plan has been developed and will be implementation of the operations of the compost processing plant in 2004.

Regulatory Review

The intention of this clause is to ensure existing Local Laws set by Local Governments do not restrict competition unless there are benefits to the community as a whole.

The Southern Metropolitan Regional Council has not adopted any Local Laws.



Construction of In-Vessel Composter, Regional Resource Recovery Centre (RRRC) Canning Vale





Our key success factors measure how effectively the Council is achieving its vision on a year-by-year basis. It is our scoreboard for continuous improvement

KEY SUCCESS FACTORS

The value of the service outgrows the cost of providing the service;

The approved budget is complied with;

1. Financial

Extent of revenue growth;

Local Government compliance measures are met.

* Accountable and responsible management; Member Councils' community satisfaction.

The level of Municipal Council satisfaction:

2. Customer

* Approved budgets are met;

Goals and Strategies Strategic Plan 2002-2007

OUR VISION - 2007

SOUTHERN METROPOLITAN REGIONAL COUNCIL

By the year 2007, we will be:

- for our excellence and expertise in waste Recognised nationally and internationally management.
- Providing resource recovery successfully
 - Operating in a range of waste across the region.
- technologies and investing in research Actively exploring alternative management markets. and development.
- Providing sustainable solutions through environmental, economical and social simultaneous achievement of
- Achieving our target of 95% reduction of waste from residential properties.

OUR VISION - 2007 The SMRC's purpose and core business is:

To continue to embrace the Regional Purpose outlined in our Establishment Agreement.

Regional purpose:

- removal, processing, treatment and disposal of waste for the benefit of the communities of the Participants (Local Government members (a) To plan, coordinate and implement the of the Regional Council.)
 - Governments in the development of Regional (b) To influence Local, State and Federal
 - waste management policies and legislation. To provide administrative services to the (d) To prepare, facilitate and implement South West Group. (C)

programmes, measures and strategies for the

reduction of greenhouse gasses.

Our role will also focus on:

Utilising the advantages of economies of scale to achieve best value for the region.

- Increasing our consultation and education role in order to:
- - * Maximise the use of our service;

* Regional communities' utilisation of services is increased;

* Current member Council membership:

Customer base:

Number of commercial customers are increased.

Quality management processes are in place and adhered to;

3. Internal Business

Clear channels of communication established and utilised.

4. Learning/Employee

Operations are kept up to date with new technology;

Operational and performance targets are met;

- * Find out what the community knows about * Reduce costs;
 - Building upon our knowledge and expertise waste management.
- Engaging in consultancy or contracting services on behalf of the region with the goal of reducing or stabilising costs and adding value for our through undertaking a research role. member organisations.
 - Throughout all of this, our core business of solid waste management will be maintained.

Level of industry recognition, eg: number of conference papers, awards, Level of innovation and productivity (through cooperative relationships); Professional workforce that stays abreast of new technologies. Knowledge base is retained; Staff are retained;

Goal 7 ENVIRONMENTAL COMPLIANCE & INNOVATION To exceed and set trends /benchmark for best practice in environmental compliance.	7.1. Continuing research & development to exceed environmental compliance requirements 7.2 Ensure best practice in management of safe disposal, reuse and recovery of hazardous materials 7.3 Ensure the community is kept informed of the SMRC's commitment to meeting & exceeding environmental goals.
Goal 6 OPERATIONAL EFFECTIVENESS & EXCELLENCE To develop and manitaln an organisational outture of continuous improvement and excellence.	6.1 Prepare and inform stakeholders of contrigency pans for major threats to the SMRC projects 6.2 Develop a formal asset management system to ensure assets are maintained and replaced to cornect standards 6.3 Develop quality assurance programs for projects 6.4 Develop an Information Technology plan for projects 6.5 Develop internal procedure manuals 6.6 Develop at Human Resources Plan 6.7 Develop current and future programme 6.8 Develop current and future accommodation/office space needs 6.9 Develop a strategy to retain intellectual capital.
Goal 5 BUSINESS SUSTAINABILITY To establish and maintain a sustainable, viable and diverse financial base for the SMRC.	5.1 Establish markets for the sale of recycles and organic materials 5.2 Identify and develop strategies to broaden the income streams 5.3 Develop and implement appropriate financial policies to ensure the financial viability of the SMRC. 5.4 Investigate and establish business partnerships/allances or trading enterprises to maximise competitiveness and flexibility.
Goal 4 GREENHOUSE GAS ABATEMENT To assist and facilitate in the reduction of greenhouse gases within the general control of greenhouse gases within the region.	4.1 Investigate and develop a regional business plan for the use of alternative fuels for the region's waste collection fleet. 4.2 Quantify the value of the greenhouse gas emission credits.
GOAI 3 DIVERSIFYING SERVICES & MARKETS To capitalise on our expertise by actively seeking opportunities to diversify services and markets.	3.1 Investigate the value of using commercial waste within the current regional domestic waste management strategy (to enhance regional diversion of waste from landfill). 3.2 Set up a Green Tech park/incubator to improve the marketability and re-use of recycleables recovered from the domestic waste streampowision of R & D faelity as Identify and priorities waste streams that are currently not being addressed 3.4 Develop a regional Construction & Demoition Waste Management strategy.
GOAI 2 INCREASING COMMUNITY AWARENESS To maximise our resource recovery through a satelifed and aware community.	2.1 Develop and implement feedback processes for measuring community satisfaction 2.2 Continuous improvement of communication processes and links with member councils and their communities 2.3 Continue to participate in community, Government and industry consultative groups 2.4 Improve real time dissemination of information eg. providing regular information eg. providing regular information ge providing of the community's knowledge, attitude and behaviour in waste
WASTE MANAGEMENT To ensure maximum resource recovery from residential waste generated in the Region.	1.1. Commission and prove the Canning Vale RRRC 1.2 Continue R & D initiatives into waste management to ensure the SMRC's leadership in resource recovery Waste processing, education, collection systems and legislation/polloy development 1.3. Develop a second waste processing facility for the region 1.4. Establish a regional domestic waste collection program (recycling, verge and MSW collections) 1.5. Develop a regional strategy for the collection and processing of commercial waste collection waste collection waste collection waste collection waste collection waste waste collection waste to regional strategy for the collections waste commercial waste. 1.6. Investigate and implement ways to reduce the residual (1.5%) waste component from the RRRC to a maximum of 5%.

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FINANCIAL REPORT FOR THE YEAR ENDED 30TH JUNE 2002

SOUTHERN METROPOLITAN REGIONAL COUNCIL

FINANCIAL REPORT

FOR THE YEAR ENDED 30TH JUNE 2002

LOCAL GOVERNMENT ACT 1995

LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996

STATEMENT BY CHIEF EXECUTIVE OFFICER

The attached financial report of the Southern Metropolitan Regional Council being the annual financial report, supporting notes and other information for the financial year ended 30th June 2001 are in my opinion properly drawn up to present fairly the financial position of the Southern Metropolitan Regional Council at 30th June 2001 and the results of the operations for the financial year then ended in accordance with the Australian Accounting Standards (except to the extent that these have been varied in the Statement of Accounting Policies required by Australian Accounting Standards AAS6 "Accounting Policies" and the accompanying notes to the annual financial report) and comply with the provisions of the Local Government Act 1995 and regulations under that Act.

Signed on the 7th Day of September 2001

Stuart McAll
Chief Executive Officer



OPERATING STATEMENTFOR THE YEAR ENDED 30TH JUNE 2002

	NOTE	2002 \$	2002 Budget \$	2001 \$
REVENUES FROM ORDINARY ACTIVITIES				
Governance		179,129	179,129	128,950
Community Amenities		28,180,916	4,932,212	4,390,470
Other Property and Service		137,138	_	_
TOTAL OPERATING REVENUE	2b	28,497,183	5,111,341	4,519,420
EXPENSES FROM ORDINARY ACTIVITIES EXCLUDING BORROWING COSTS EXPENSE				
Governance		146,957	151,629	130,645
Community Amenities		2,076,924	4,803,340	510,534
Other Property and Service		137,138	_	_
TOTAL OPERATING EXPENSE	2b	2,361,019	4,954,969	641,179
BORROWING COSTS EXPENSE				
Community Amenities		823,845		_
TOTAL BORROWING COSTS	2c	823,845	-	_
NET PROFIT OR LOSS/RESULT		25,312,319	156,372	3,878,241

This statement is to be read in conjunction with the accompanying notes.



STATEMENT OF FINANCIAL POSITION FOR THE YEAR ENDED 30TH JUNE 2002

	NOTE	2002 \$	2001 \$
CURRENT ASSETS			
Cash Assets	3	1,268,598	519,700
Receivables	4	3,138,582	430,983
Prepayments	5	1,382	1,382
TOTAL CURRENT ASSETS		4,408,562	952,065
NON-CURRENT ASSETS			
Receivables	4	25,125,970	3,893,808
"Property, Plant and Equipment"	6	30,148,243	5,973,804
TOTAL NON-CURRENT ASSETS		55,274,213	9,867,612
TOTAL ASSETS		59,682,775	10,819,677
CURRENT LIABILITIES			
Payables	7	2,779,393	2,573,578
Interest-bearing Liabilities	8	2,223,440	106,192
Provisions	9	59,919	68,076
TOTAL CURRENT LIABILITIES		5,062,752	2,747,846
NON-CURRENT LIABILITIES			
Interest-bearing Liabilities	8	25,125,970	3,893,808
Provisions	9	13,023	9,312
TOTAL NON-CURRENT LIABILITIES		25,138,993	3,903,120
TOTAL LIABILITIES		30,201,745	6,650,966
NET ASSETS		29,481,030	4,168,711
EQUITY			
Retained Profits Surplus		29,481,030	4,168,711
TOTAL EQUITY		29,481,030	4,168,711

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30TH JUNE 2002

	NOTE	2002 \$	2001 \$
ACCUMULATED SURPLUS			
Balance as at 1 July		4,168,711	290,470
Net Profit or Loss/Result from Ordinary Activities	2	25,312,319	3,878,241
Transfer from/(to) Reserves		_	_
Balance as at 30 June		29,481,030	4,168,711
TOTAL EQUITY		29,481,030	4,168,711

This statement is to be read in conjunction with the accompanying notes.



STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30TH JUNE 2002

	NOTE	2002 \$	2002 Budget	2001 \$
Cash Flows From Operating Activities			\$	
Receipts Grants and Subsidies – operating Contributions, Reimbursements & Donations Fees and Charges Interest Earnings Goods & Services Tax Other		8,000 2,126,466 1,028,699 12,799 2,227,814	49,000 3,926,189 1,874,785 6,600 3,781,423 357,480	40,050 366,818 25,491 13,284 290,625
		5,403,778	9,995,477	736,268
Payments Employee Costs Materials and Contracts Utilities (gas, electricity, water, etc) Insurance Interest Goods & Services Tax Other		(540,300) (3,432,032) (77,843) (18,907) (771,594) (2,617,659) (18,898)	(587,971) (3,161,648) (358,765) (39,627) (1,728,708) (3,829,000) (344,080)	(166,214) (453,342) (1,466) (9,776) (117) (512,969) (18,980)
Net Cash Provided By (Used In)		(7,477,233)	(10,049,799)	(1,162,864)
Operating Activities	10(b)	(2,073,455)	(54,322)	(426,596)
Cash Flows from Investing Activities Payments for Purchase of Land and Buildings Information Technology Equipment Furniture & Fittings Vehicles & Plant Other Payments for Construction of Infrastructure – RRRC Grants and Contributions for the Development of Assets Proceeds from Sale of Plant & Equipment		(18,838) (92,136) (37,824) — (22,194,708) 1,794,084 22,364	(16,500) (89,091) (235,000) (180,000) (33,713,170) 126,000 22,000	(501,896) (47,268) (8,286) - - (2,237,652) 33,256
Net Cash Provided By (Used In) Investing Activities		(20,527,058)	(34,085,761)	(2,761,846)
Cash Flows from Financing Activities Repayment of Loans Reimbursement of Loan Repayments Proceeds from New Loans		(350,589) - 23,700,000	(581,392) 581,392 34,000,000	(1,300,000) - 4,000,000
Net Cash Provided By (Used In) Financing Activities		23,349,411	34,000,000	2,700,000
Net Increase (Decrease) in Cash Held Cash at Beginning of year		748,898 519,700	(140,083) 340,583	(488,442) 1,008,142
Cash at End of Year	10(a)	1,268,598	200,500	519,700

This statement is to be read in conjunction with the accompanying notes.



NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30TH JUNE 2002

1. SIGNIFICANT ACCOUNTING POLICIES

The significant accounting policies which have been adopted in the preparation of this financial report are:

(a) Basis of Accounting

The financial report is a general purpose financial report which has been prepared in accordance with applicable Australian Accounting Standards and the Local Government Act 1995 (as amended)

and accompanying regulations. The report has also been prepared on the accrual basis under the convention of historical cost accounting.

(b) The Local Government Reporting Entity

All Funds through which the Council controls resources to carry on its functions have been included in the financial statements forming part of this financial report.

In the process of reporting on the local government as a single unit, all transactions and balances between those funds (for example, loans and transfers between Funds) have been eliminated. All monies held in the Trust Fund are excluded from the financial statements, but a separate statement of those monies appears at Note 16 to this financial report.

(c) Goods and Services Tax

In accordance with recommended practice, revenues, expenses and assets capitalised are stated net of any GST recoverable. Receivables and payables in the Statement of Financial Position are stated inclusive of applicable GST.

(d) Fixed Assets

Property, plant and equipment and infrastructure assets are brought to account at cost or at independent or management valuation less, where applicable, any accumulated depreciation or amortisation

The value of all infrastructure assets (other than bridges and land under roads) has been recorded in the Statement of Financial Position. Bridges and land under roads is excluded from infrastructure in a accordance with legislative requirements.

(e) Depreciation of Non-Current Assets

All non-current assets having a limited useful life where the cost exceeds \$500 for furniture, computer and electronic equipment and \$1,000 for vehicles, plant and equipment, buildings and infrastructure ssets are systematically depreciated over their useful lives in a manner which reflects the consumption of the future economic benefits embodied in those assets.

Depreciation is recognised on a straight-line basis, using rates which are reviewed each reporting period. The cost of improvements to or on leasehold land is capitalised, disclosed as leasehold improvements, and amortised over the unexpired period of the lease or the estimated useful lives of the improvements, whichever is the shorter.

Major depreciation periods are:

Computer Equipment 3 to 5 years
Furniture and Equipment 5 to 10 years
Plant and Equipment 4 to 15 years
Leasehold Improvements 10 to 50 years



1. SIGNIFICANT ACCOUNTING POLICIES - continued

(f) Employee Entitlements

The provisions for employee entitlements relates to amounts expected to be paid for long service leave, annual leave, wages and salaries and are calculated as follows:

(i) Wages, Salaries and Annual Leave

The provision for employees' entitlements to wages, salaries and annual leave represents the amount that the council has a present obligation to pay resulting from employees services to balance date. The provision has been calculated at nominal amounts based on current wage and salary rates and includes related on-costs.

(ii) Long Service Leave

The provision for employees' entitlements for long service leave represents the present value of the estimated future cash outflows to be made by the employer resulting from the employees' service to balance date.

(g) Grants, Donations and Other Contributions

Grants, donations and other contributions are recognised as revenues when the local government obtains control over the assets comprising the contributions.

Where contributions recognised as revenues during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the nature of and amounts pertaining to those undischarged conditions are disclosed in Note 2(e). That note also discloses the amount of contributions recognised as revenues in a previous reporting period which were obtained in respect of the local government's operation for the current reporting period.

(h) Investments

All investments are valued at cost and interest on those investments is recognised when accrued.

(i) Superannuation

The Southern Metropolitan Regional Council contributes to the Local Government Superannuation Scheme and the Occupational Superannuation Fund. Both funds are defined contribution schemes.

(j) Leases

Leases of fixed assets, where substantially all the risks and benefits incidental to the ownership of the asset, but not legal ownership, are transferred to the company, are classified as finance leases. Finance leases are capitalised recording an asset and a liability equal to the present value of the minimum lease payments, including any guaranteed residual value. Leased assets are amortised over their estimated useful lives. Lease payments are allocated between the reduction of the lease liability and the lease interest expense for the period.

Lease payments under operating leases, where substantially all the risks and benefits remain with the lessor, are charged as expenses in the periods in which they are incurred.

(k) Interest Rate Risk

The Council's exposure to interest rate risk, which is the risk that a financial instrument's value will fluctuate as a result of changes in market interest rates, is considered negligible for all financial instruments other than borrowings. Information on interest rate risk as it applies to borrowings is disclosed in the form of notes to the financial statements.

(I) Credit Risk

The maximum exposure to credit risk, excluding the value of any collateral or other security, at balance date to recognised financial assets is the carrying amount, net of any provisions for doubtful debts, as disclosed in the statement of financial position and notes to and forming part of the financial report.



(m) Net Fair Values

The net fair value of assets and liabilities approximate their carrying values. No financial assets and financial liabilities are readily traded on organised markets in standardised form. Financial assets where the carrying amount exceeds net fair values have not been written down as the Council intends to hold these assets to maturity.

The aggregate net fair value and carrying amounts of financial assets and financial liabilities are disclosed in the statement of financial position and in the notes to and forming part of the financial report.

(n) Rounding Off Figures

All figures shown in this annual financial report, are rounded to the nearest dollar

(o) Comparative Figures

Where required, comparative figures have been adjusted to conform with changes in presentation for the current financial year.

	for the carrent maneral year.			
			2002 \$	2001 \$
2.	OPERATING REVENUES AND EXPENSES		·	•
	(a) Profit or Loss/Result from Ordinary Activities			
	The Profit or Loss/Result from Ordinary Activities includes	:		
	(i) Charging as Expenses:			
	Auditors Remuneration			
	– Audit		2,900	2,700
			2,900	2,700
	Amortisation			
	 Leasehold Improvements 		193,374	19,634
			193,374	19,634
	Depreciation			
	Computer Equipment		28,802	13,862
	Furniture and Equipment		14,102	4,834
	Plant and Equipment		4,614	4,964
	Other		778	_
			48,296	23,660
	Total Amortisation & Depreciation		241,670	43,294
	Rental Charges			
	- Operating Leases		253,360	67,786
	(ii) Crediting as Revenues:			
	Abnornal Revenues			
	Take up of self supporting loan debtors for the RRRC Project		23,700,000	4,000,000
	20		2002	2001
	Interest Earnings Bud		\$	\$
	Investments			·
	– General Fund6,	600	43,032	30,234
	6,	600	43,032	30,234



2. OPERATING REVENUES AND EXPENSES - continued

/b)	Devenues and Evenues from Ordinary Activities	2002	2004
(b)	Revenues and Expenses from Ordinary Activities	2002 \$	2001 \$
	Classified According to Nature and Type	ş	•
	Revenues from Ordinary Activities		
	Grants and Subsidies – operating (refer note 20)	44,000	31,050
	Grants and Subsidies – non-operating (refer note 20)	1,838,851	19,000
	Contributions Reimbursements and Donations (refer note 21)	25,301,545	4,413,645
	Fees and Charges (refer note 22)	1,269,755	25,491
	Interest Earnings (refer note 2a)	43,032	30,234
		28,497,183	4,519,420
	Expenses from Ordinary Activities		
	Employee Costs	559,557	189,263
	Materials and Contracts	1,440,438	378,283
	Utilities (gas, electricity, water, etc)	77,843	1,466
	Depreciation on Non-current Assets (refer note 2a)	241,670	43,294
	Loss on Asset Disposals (refer note 24)	3,706	_
	Insurance	18,907	9,776
	Other	18,898	19,097
		2,361,019	641,179
(0)	Borrowing Costs Expense		
(c)			
	Borrowing Costs Expense comprises:		
	Debentures	823,845	
		823,845	_

(d) Statement of Objective

The Southern Metropolitan Regional Council's motto is "a collective agreement to a cleaner environment"

The regional purposes for which the Regional Local Government is established are:

- (a) to plan, coordinate and implement the removal, processing, treatment and disposal of waste for the benefit of the communities of the participants;
- (b) to influence local, state and federal governments in the development of regional waste management policies and legislation.

The objectives of the Regional Local Government shall be:

- (a) without loss being incurred by the Regional Local Government, to carry out the Regional purposes so that services and facilities are provided to the consumer at a reasonable cost and with due regard for community needs;
- (b) to reduce the quality of waste disposed of a landfill sites in accordance with targets set by the Regional Local Government.

Council operations as disclosed in this budget encompass the following service orientated activities programs:

GOVERNANCE

Administration and operation facilities and services to members of council, other costs that relate to tasks of assisting member councils and the public on matters which do not concern specific council services. In accordance with legislative changes effective 1 July 1997 General Administration costs have been allocated to the various programs of council to reflect the true cost of the services provided Directly attributable administration costs have been recorded in the relevant program while indirect costs have been allocated on the basis of Administration staff timesheets.

3.



NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30TH JUNE 2002 - continued

2. OPERATING REVENUES AND EXPENSES - continued

COMMUNITY AMENITIES

To provide environmentally friendly waste management facilities to consumers at a competitive cost, mindful of community requirements, whilst aiming to greatly reduce the quantity of waste disposed at landfill sites.

OTHER PROPERTY AND SERVICES

The Regional Council provides administrative services and maintains contractual agreements on behalf of the South West Group (SWG). The SWG is an unincorporated voluntary regional organisation of Councils whose members comprise the Cities of Cockburn, Fremantle, Melville, Rockingham and Towns of East Fremantle and Kwinana.

	2002 \$	2001 \$
(e) Conditions Over Contributions		
Grants which were recognised as revenues during the reporting period and which had not yet been expended in the manner specified by the contributor.(Shown as unspent grants in Note 3)		
 Recycling Levy – H/Hold Hazardous Waste Project 	4,610	4,610
 Recycling Levy – Regional Green Waste Collection Project 	2,800	2,800
 Recycling Levy – Quality Systems for Waste Audits Project 	_	2,500
 Recycling Levy – Before & After Waste Audit Project 	_	1,293
 Recycling Levy – Composting Markets Project 	_	9,000
 Recycling Levy – Education & Promotions Project 	_	10,000
	7,410	30,203
Grants which were recognised as revenues in the previous reporting period and which were expended in the current reporting period in the manner specified by the contributor.		
 Recycling Levy – Co-Composting Project 	_	5,750
 Recycling Levy – Quality Systems for Waste Audits Project 	2,500	_
 Recycling Levy – Before & After Waste Audit Project 	1,293	_
- Recycling Levy - Composting Markets Project	9,000	_
 Recycling Levy – Education & Promotions Project 	10,000	
	22,793	5,750
CASH ASSETS		
Unrestricted	355,602	469,771
Restricted	912,996	49,929
	1,268,598	519,700
The following restrictions have been imposed by regulations or other externally imposed requirements:		
Unspent Grants	7,410	30,203
Leave Provisions – S McAll	_	9,680
RRRC Unspent Loan	895,540	_
Regional Collection Contributions	10,046	10,046
	912,996	49,929



		2002 \$	2001 \$
4.	RECEIVABLES	•	•
	Current		
	Sundry Debtors	399,297	97,813
	Accrued Income	126,000	4,634
	GST Receivable	389,845	222,344
	Loan Debtors – Project Participants	2,223,440	106,192
		3,138,582	430,983
	Non-Current Non-Current		
	Loan Debtors – Project Participants	25,125,970	3,893,808
		25,125,970	3,893,808
5.	PREPAYMENTS		
	Vehicle Leases	1,382	1,382
		1,382	1,382
6.	PROPERTY, PLANT AND EQUIPMENT		
	Leasehold Improvements –		
	RRRC Preliminary Costs – at cost	1,424,521	1,221,390
	RRRC Buildings – at cost	27,715,234	3,686,524
	RRRC Infrastructure – at cost	1,006,824	945,284
	Less Accumulated Amortisation	(223,676)	(29,523)
		29,922,903	5,823,675
	Information Technology Equipment – at cost	115,991	102,271
	Less Accumulated Depreciation	(59,065)	(34,957)
		56,926	67,314
	Furniture and Equipment – at cost	159,183	67,047
	Less Accumulated Depreciation	(26,461)	(12,359)
		132,722	54,688
	Plant and Equipment – at cost	37,824	33,091
	Less Accumulated Depreciation	(2,132)	(4,964)
		35,692	28,127
		30,148,243	5,973,804

Movements in carrying amounts

Movements in the carrying amounts of eash class of property, plant and equipment between the beginning and the end of the current financial year.

	Leasehold Inprovements	Information Tech Equip	Furniture & Equipment	Plant & Equipment	Total
Balance at the beginning of	-				
the year	5,823,676	67,314	54,688	28,127	5,973,805
Additions	24,293,380	18,838	92,136	37,824	24,442,178
Disposals	_	(425)	_	(25,645)	(26,070)
Revaluation increments/					
(decrements)					
Depreciation Expense	(194,152)	(28,802)	(14,102)	(4,614)	(241,670)
Carrying amount at the end of year	29,922,904	56,925	132,722	35,692	30,148,243



		2002	2001
7.	PAYABLES	\$	\$
٠.	Current		
	Sundry Creditors	2,603,199	2,383,128
	-	10,058	38,605
	Accrued Expenses		
	Accrued Salaries and Wages Accrued Loan Interest	20,898	13,343
		52,251	_
	Income in Advance	22,781	400 500
	Retention & Bonds	70,206	138,502
		2,779,393	2,573,578
8.	INTEREST-BEARING LIABILITIES		
	Secured by Floating Charge		
	Current		
	Debentures	2,223,440	106,192
	Non Current		
	Debentures	25,125,970	3,893,808
		27,349,410	4,000,000
	Additional detail on borrowings is provided in Note 26	, ,	
9.	PROVISIONS		
Э.	Current		
		47.696	20.076
	Provision for Annual Leave	47,686	32,976
	Provision for Long Service Leave	12,233	35,100
		59,919	68,076
	Non Current	40.000	0.040
	Provision for Long Service Leave	13,023	9,312
		13,023	9,312

The charge to the operating profit/result for the movement in the provision for employee entitlements during the year was (\$4,446) (2001, \$18,903)

10. NOTES TO THE STATEMENT OF CASH FLOWS

(a) Reconciliation of Cash

For the purposes of the statement of cash flows, cash includes cash on hand and in banks and investments, net of outstanding bank overdrafts. Cash at the end of the reporting period is reconciled to the related items in the statement of financial position as follows:

	2002	2002	2001
	\$	Budget	\$
		\$	
Cash – Unrestricted	355,602	45,500	469,771
Cash – Restricted	912,996	155,000	49,929
	1,268,598	200,500	519,700



10. NOTES TO THE STATEMENT OF CASH FLOWS – continued

		2002 \$	2002 Budget	2001 \$
(b)	Reconciliation of Net Cash Provided By		\$	
. ,	Operating Activities to Change in Net			
	Assets Resulting from Operations			
	Change in Net Assets Resulting			
	from Operations	25,312,319	156,372	3,878,241
	Depreciation	241,670	65,535	43,294
	(Profit)/Loss on Sale of Asset	3,706	1,128	
	(Increase)/Decrease in Receivables	(23,939,761)	1,181,136	(4,262,865)
	(Increase)/Decrease in Prepaid Expenses	-	1,382	3,070
	Increase/(Decrease) in Creditors & Accruals	(1,892,858)	(1,336,074)	(73,983)
	Increase/(Decrease) in Employee Provisions	(4,447)	2,199	18,903
	Government Grants – non operating	(1,794,084)	(126,000)	(33,256)
	Net Cash from Operating Activities	(2,073,455)	(54,322)	(426,596)
		2002 \$		2001 \$
(c)	Credit Standby Arrangements			
	Credit Card limit	20,000		10,000
	Credit Card balance at Balance Date	(110)		(905)
	Total Amount of Credit Unused	19,890		9,095
(d)	Loan Facilities			
	Loan Facilities – Current	2,223,440		106,192
	Loan Facilities – Non-Current	25,125,970		3,893,808
	Total Facilities in Use at Balance Date	27,349,410		4,000,000
	Unused Loan Facilities at Balance Date	895,540		Nil

11. CAPITAL AND LEASING COMMITMENTS

(a) Capital Expenditure Commitments

Capital expenditure commitments contracted for as at the reporting date and which have not been recognised as liabilities in the statement of financial position are as follows:

Regional Resource Recovery Centre Contracts

_	 -	e:

- not later than one year

8,200,938	33,783,561
8,200,938	33,783,561
8,200,938	33,783,561



11. CAPITAL AND LEASING COMMITMENTS - continued

		2002 \$	2001 \$
(b)	Operating Lease Commitments		
	Non-cancellable operating leases		
	contracted for but not capitalised in the accounts.		
	Payable:		
	 not later than one year 	11,796	830
	 later than one year but not later than two years 	43,275	49,168
	 later than two years but not later than five years 	32,000	54,000
	 later than five years 	5,945,000	6,150,000
		6,032,071	6,253,998

12. CONTINGENT LIABILITIES

There were no claims or pending claims arising damage by Council to other parties at the reporting period.

13. TOTAL ASSETS CLASSIFIED BY FUNCTION AND ACTIVITY

Governance	_	_
Community Amenities	59,682,775	10,819,677
Other Property and Services	_	_
Unallocated	_	_
	59,682,775	10,819,677

14. REMUNERATION AND NUMBER OF FTE EMPLOYEES

The number of full-time and part-time employees as at the		
reporting date	11.0	9.2
Number of senior employees whose total remuneration package is over \$100,000	_	_
\$100,000 - \$110,000	_	_
\$110,001 - \$120,000	1	1

2002

2002

	\$	Budget \$	\$
15. COUNCILLORS' REMUNERATION		Ť	
The following fees, expenses and allowances were paid to council members and/or the president.			
Meeting Fees	5,460	7,000	8,280
Travelling Expenses	_	_	_
Chairman's Allowance	_	_	_
Entertainment Allowance (Chairman)	_	_	_
Telephone & Fax Reimbursements	_	_	_
	5,460	7,000	8,280

16. TRUST FUNDS

The Council does not have any funds on hand as at 30 June 2002.

2001



17. BUDGET COMPARISON

			2001 \$	2002 Budget \$
(a)	Non Operating Income and Expenditure			
	The following is a comparison of non-operating income and			
	expenditure not included in the operating statement.			
	Non Operating Income			
	Proceeds on sale of assets		22,364	22,000
	Loans raised	1	23,700,000	34,000,000
	Reimbursement of Loan Repayments		350,589	581,392
	Non Operating Expenditure			
	Principal repayment of loans		350,589	581,392
	Construction/purchase of assets			
	Furniture and Equipment		110,974	105,591
	Plant and Equipment	2	37,824	235,000
	Leasehold Improvements	3	24,280,927	33,713,169
	Other Assets	4	12,453	180,000

Comments – Reasons for variations from budgeted amounts

- 1. Loans raised was only drawn down as required to meet capital expenditure payments
- 2. Plant for Greenwaste Facility not purchased during year
- 3. Waste Composting Facility behind in schedule by 3 mths
- 4. Tour development landscaping not completed during year

(b) Current Position at 1st July 2001

The net current assets (deficit) carried forward from the previous financial year for the purpose of the 2001/2002 budget was (\$194,887)

The actual net current assets (deficit) in the audited financial report as at 30th June 2001 was (\$1,795,781)

The deficit balance refers to the provision of trade creditors for the RRRC construction project of \$2.3M accrued, however, loan funding income to pay the creditors was not required until July 2001.

The difference amounts to \$1,600,894 due to the above reason which was confirmed upon finalisation of accounts



NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30TH JUNE 2002 - continued

18. MAJOR TRADING UNDERTAKING

CANNING VALE REGIONAL RESOURCE RECOVERY CENTRE (RRRC)

This project is undertaken on behalf of the SMRC's five participating councils. The \$40m project funded by borrowings and payable over 20 years by the five participants, involves the construction of a admin/visitors centre, weighbridge, greenwaste processing and household waste composting facility. Operating revenues is received from gate fees from participants and the private sector. Accounting for this undertaking is in accordance with the Local Government (Financial Management) Amendment Regulations 9 & 45.

OPERATING STATEMENT

OPERATING STATEMENT		
	2002	2001
Revenues from Ordinary Activities	\$	\$
Education & Marketing	336,868	177,147
RRRC Admin & Weighbridge	73,653	3,920
Recycling	571,158	21,444
Greenwaste	491,658	_
Waste Compost	7,504	33,256
Contributions	2,655,610	_
Other – Self Supporting Loan Take-up	23,700,000	4,000,000
	27,836,451	4,235,767
Less Expenses from Ordinary Activities		
Education & Marketing	231,488	188,006
RRRC Admin & Weighbridge	280,868	119,247
Recycling	389,680	83,538
Greenwaste	620,064	2,104
Waste Compost	229,637	
	1,751,737	392,895
Less Borrowing Cost Expense		
RRRC Capital Expenditure	823,777	
Net Profit or (Loss) / result	25,260,937	3,842,872
STATEMENT OF FINANCIAL POSITION		
Current Assets		
Cash Assets	1,403,953	495,267
Receivables	2,834,915	130,173
Total Current Assets	4,238,868	625,440
Non-Current Assets		
Receivables	25,125,970	3,893,808
Property, Plant and Equipment	167,825	793,532
Leasehold Improvements	29,911,229	5,104,550
Total Non-Current Assets	55,205,024	9,791,890
Total Assets Current Liabilities	59,443,892	10,417,330
Payables	2,936,402	2,509,707
Interest-bearing Liabilities	2,203,440	106,192
Provisions	12,089	3,094
Total Current Liabilities	5,151,931	2,618,993
Non-Current Liabilities	0,101,001	2,010,000
Interest-bearing Liabilities	25,125,970	3,893,808
Provisions	612	87
Total Non-Current Liabilities	25,126,582	3,893,895
Total Liabilities	30,278,513	6,512,888
Net Assets	29,165,379	3,904,442
Equity		3,001,112
Opening Balance	3,904,442	61,570
Retained Profits/surplus for year	25,260,937	3,842,872
Total Equity	29,165,379	3,904,442
	20,200,010	0,004,442



19. ECONOMIC DEPENDENCY

		2002 \$	2001 \$
A significant portion of revenue is received by way of memle contributions as disclosed in note 20 & 21 and revenue from State Government grants as disclosed in note 20.		Ť	Ť
20. GRANTS AND SUBSIDIES			
Operating			
Community Amenities – State Gov Grant		44,000	31,050
		44,000	31,050
Non-operating			
Community Amenities –		1,838,851	19,000
Funding from RRRC Project Participants		1,838,851	19,000
21. CONTRIBUTIONS, REIMBURSEMENTS			
Operating			
Members Contributions towards operating		545,287	408,161
Reimbursements			
Sponsorship		15,000	_
Loan Debtors Take up – RRRC Project Participants		23,700,000	4,000,000
		25,301,545	4,413,645
22. FEES & CHARGES			
Governance		1,500	487
RRRC Gate Fees		948,142	25,004
Service Provision Fees		220,789	_
Other		99,324	_
		1,269,755	25,491
23. FINANCIAL RATIOS	2002	2001	2000
Current Ratio	0.84	0.34	1.35
Debt Ratio	0.51	0.61	0.85
Debt Service Ratio	0.24	0.03	0.04
The Regional Council does not levy rates and the Rate Cov	erage Ratio	and Outstandin	g Rates Ratio
are not applicable. The above rates are calculated as follow	_	,	_

Current Ratio equals

Current assets minus restricted current assets

Current liabilities minus liabilities associated with restricted assets

> Total liabilities Total assets

Debt Service Ratio equals

Debt Ratio equals

Debt Service Cost (Principal & Interest) Available operating revenue



24. DISPOSALS OF ASSETS - 2001/2002 FINANCIAL YEAR

The following assets were disposed of during the year.

	Net B	ook Value	Sale Price		Profit ((Loss)
	Actual \$	Budget \$	Actual \$	Budget \$	Actual \$	Budget \$
Governance						
Computer Equipment	425	_	_	_	(425)	_
Ford Fairmont CEO	25,645	23,127	22,364	22,000	(3,281)	(1,127)
	26,070	23,127	22,364	22,000	(3,706)	(1,127)

	Net B	ook Value	Sale Price		Profit (Loss)	
	Actual \$	Budget \$	Actual \$	Budget \$	Actual \$	Budget \$
Computer Equipment	425	_	_	_	(425)	_
Plant & Equipment	25,645	23,127	22,364	22,000	(3,281)	(1,127)
	26,070	23,127	22,364	22,000	(3,706)	(1,127)

25. MEMBER COUNCILS EQUITY IN THE SOUTHERN METROPOLITAN REGIONAL COUNCIL AS AT 30 JUNE 2002

	S.M.R.C.	R.R.R.C.	Other	TOTAL
City of Canning	64,902	8,152,746	_	8,217,648
City of Cockburn	54,424	6,836,483	_	6,890,907
Town of East Fremantle	5,928	744,638	2,116	752,682
City of Fremantle	22,218	2,790,993	7,930	2,821,141
Town of Kwinana	18,214	_	_	18,214
City of Melville	84,707	10,640,518	_	10,725,225
City of Rockingham	55,213	_	_	55,213
	305,606	29,165,378	10,046	29,481,030*
Equity (2001)	254,224	3,904,442	10,046	4,168,712

^{*} Agrees with Equity in Statement of Financial Position



27. INFORMATION ON BORROWINGS
(a) Debenture Repayments

	Principal 1-Jul-01	New Loans	Inte Repay	Interest Repayments	Principal Repayments	sipal ments	Principal 30-Jun-02
Particulars			Budget	Actual	Budget	Actual	Actual
Community Amenities RRRC							
LOAN NO 1-3	2,000,000		120,206	120,205	53,156	53,156	1,946,844
LOAN NO 1-4	2,000,000		120,604	120,604	53,036	53,036	1,946,964
LOAN NO 1-5		2,000,000	150,000	111,113	50,000	53,216	1,946,784
LOAN NO 1-6		2,000,000	150,000	90,801	50,000	40,519	1,959,481
LOAN NO 1-7		2,000,000	150,000	70,579	50,000	27,489	1,972,511
LOAN NO 1-8		2,000,000	150,000	81,365	50,000	40,565	1,959,435
LOAN NO 1-9		2,000,000	150,000	62,878	50,000	26,820	1,973,180
LOAN NO 1-10		500,000	27,798	22,442	10,000	10,915	489,085
LOAN NO 1-11		000,009	25,000	1	10,000	1	000,009
LOAN NO 1-12		400,000	25,000	1	10,200	1	400,000
LOAN NO 1-13		3,200,000	150,000	51,929	50,000	21,500	3,178,500
LOAN NO 1-14		2,000,000	150,000	21,832	50,000	13,696	1,986,304
LOAN NO 1-15		1,500,000	140,000	17,778	35,000	9,678	1,490,322
LOAN NO 1-16		3,000,000	120,000	1	35,000	1	3,000,000
LOAN NO 1-17		2,500,000	100,000	1	25,000	_	2,500,000
	4,000,000	23,700,000	1,728,608	771,526	581,392	350,589	27,349,411

as is as



NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30TH JUNE 2002 - continued

	Amount Borrowed	orrowed	Institution	Loan	Term	Total	Interest	8	Balance	
				Type	(Years)	Interest &	Rate		Unspent	
Particulars/Purpose	Actual	Budget			,	Charges		Actual	Budget	
Community Amenities										
RRRC Project										
LOAN NO 1-5	2,000,000	2,000,000	WATC	Debenture	2.5	284,873	90.9	0	0	
LOAN NO 1-6	2,000,000	2,000,000	WATC	Debenture	3.0	321,823	6.05	0	0	
LOAN NO 1-7	2,000,000	2,000,000	WATC	Debenture	5.0	465,729	6.02	0	0	
LOAN NO 1-8	2,000,000	2,000,000	WATC	Debenture	5.0	527,650	6.04	0	0	
LOAN NO 1-9	2,000,000	2,000,000	WATC	Debenture	8.0	878,081	6.24	0	0	
LOAN NO 1-10	200,000	2,000,000	WATC	Debenture	2.0	48,450	5.38	0	0	
LOAN NO 1-11	000,009	2,000,000	WATC	Debenture	0.5	13,538	4.55	0	0	
LOAN NO 1-12	400,000	2,000,000	WATC	Debenture	0.5	9,243	4.66	0	0	
LOAN NO 1-13	3,200,000	2,000,000	WATC	Debenture	3.0	633,293	6.35	0	0	
LOAN NO 1-14	2,000,000	2,000,000	WATC	Debenture	3.0	318,637	6.18	0	0	
LOAN NO 1-15	1,500,000	2,000,000	WATC	Debenture	7.0	606,188	6.71	0	0	
LOAN NO 1-16	3,000,000	2,000,000	WATC	Debenture	0.9	1,095,844	6.56	0	0	
LOAN NO 1-17	2,500,000	2,000,000	WATC	Debenture	7.0	1,056,021	99.9	0	895,540	
LOAN NO 1-18		2,000,000	WATC	Debenture						
LOAN NO 1-19		2,000,000	WATC	Debenture						
LOAN NO 1-20		2,000,000	WATC	Debenture						
LOAN NO 1-21		2,000,000	WATC	Debenture				150,000		
	23,700,000	34,000,000				6,259,370		150,000	895,540	

27. INFORMATION ON BORROWINGS - continued

New Debentures - 2000/01

(p)

(i) Self-Supporting Loan financed by payments from Participating Councils

Unspent Debentures

<u>0</u>

Juspent debentures as at 30 June 2001 was Nil as detailed above.

Overdraft

E

Council does not have an overdraft facility with its bankers.

Interest Rate Risk

e

follows:

unspent debentures as at 30 June 2002 was \$895,540 as detailed above. **Unspent Debentures** <u></u>

Council's exposure to interest rate risk as a result of borrowings and the effective weighted average interest rate on these borrowings

E

Council does not have an overdraft facility with its bankers.

Interest Rate Risk **e**

exposure to interest rate risk as a result of borrowings and the effective weighted average interest rate on these borrowings is as as

								rest rate
Borrowings	Floating interest rates	Fixed interest rate maturing	within one year	one to five years	over five years	Non interest bearing	Total Borrowings	Weighted average effective interest rate

S	0	00	4,000,000	4,000,000	%80'9
\$	0	1,000,000	8,963,503	27,349,411	6.19%

2001

2002

Tony Bevan

Brett Cornwall
Joe Lambut

David Tomasi

Richard Swarbreck

Chartered Accountants





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INDEPENDENT AUDIT REPORT TO THE MEMBERS OF THE SOUTHERN METROPOLITAN REGIONAL COUNCIL

Scope

We have audited the financial report of the Southern Metropolitan Regional Council for the year ended 30th June 2002 as set out in pages 2 to 18. The Council is responsible for the financial report and the information contained therein. We have conducted an independent audit of the financial report in order to express an opinion on it to the members of the Council.

Our audit has been conducted in accordance with Australian Auditing Standards to provide reasonable assurance whether the financial report is free of material misstatement. Our procedures included examination, on a test basis, of evidence supporting the amounts and other disclosures in the financial report, and the evaluation of accounting policies and significant accounting estimates. These procedures have been undertaken to form an opinion whether, in all material respects, the financial report is presented fairly in accordance with the requirements of the Deed of Establishment, Local Government Act 1995 (as amended), the Local Government (Financial Management) Regulations 1996 (as amended), Australian Accounting Standards and other mandatory professional reporting requirements in Australia so as to present a view which is consistent with our understanding of the Council's financial position, the results of its operations and its cash flows.

The audit opinion expressed in this report has been formed on the above basis.

Audit Opinion

In our opinion, the financial report presents fairly in accordance with the requirements of the Deed of Establishment, Local Government Act 1995 (as amended), the Local Government (Financial Management) Regulations 1996 (as amended), applicable Accounting Standards and other mandatory professional reporting requirements the financial position of the Southern Metropolitan Regional Council as at 30th June 2002 and the results of its operations and its cash flows for the year then ended.

Other Matters

In accordance with the Local Government (Audit) Regulations 1996, we also report that:

- a) There are no material matters that in our opinion indicate significant adverse trends in the financial position or management practices of the Council.
- b) No matters indicating non-compliance with Part 6 of the Local Government Act 1995 (as amended), the Local Government (Financial Management) Regulations 1996 (as amended) or applicable financial controls of any other written law were noted during the course of our audit.
- c) All necessary information and explanations were obtained by ourselves.
- d) All audit procedures were satisfactorily completed in conducting our audit.

HAINES NORTON CHARTERED ACCOUNTANTS

DAVID TOMASI PARTNER

DATE: 1 November 2002

PERTH, WA



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